# Financial and Non-financial Highlights

TAIYO YUDEN CO., LTD. and Subsidiaries Years Ended March 31 and as of March 31

	Millions of yen				
Fiscal year	2013	2014	2015	2016	2017
Net sales	¥192,903	¥208,222	¥227,095	¥240,385	¥230,716
Operating income	4,850	11,358	13,153	23,370	12,385
Ordinary income	7,118	12,192	15,653	22,263	11,200
Net income attributable to owners of parent company	1,867	6,989	10,919	14,751	5,428
Total assets	225,991	247,596	265,454	268,380	271,149
Net assets	115,814	128,556	150,856	153,381	154,150
Cash flows from operating activities	19,496	29,724	24,896	38,278	29,692
Cash flows from investing activities	(18,157)	(18,947)	(20,964)	(35,374)	(28,806)
Free cash flows	1,339	10,777	3,932	2,904	886
Cash flows from financing activities	2,334	8,404	(21,249)	(2,050)	(4,342)
Cash and cash equivalents at end of year	33,280	54,611	41,476	39,944	36,094
R&D expenses	6,840	7,353	8,237	9,024	10,008
Capital investment	20,702	19,126	18,773	41,261	33,161
Depreciation and amortization	19,832	20,750	21,813	23,767	24,908

#### Per share data (yen)

Net assets per share	¥ 981.92	¥1,090.26	¥1,278.07	¥1,299.75	¥1,305.96
Basic net income per share	15.88	59.38	92.74	125.27	46.08
Diluted net income per share	15.85	58.09	85.51	115.54	42.43
Cash dividends per share	10.00	10.00	10.00	15.00	20.0

#### Financial ratios (%)

Equity ratio	51.1	51.8	56.7	57.1	56.8
Return on Equity [ROE]	1.7	5.7	7.8	9.7	3.5
Return on Assets [ROA]	3.3	5.1	6.1	8.3	4.2

#### **Other information**

	Number of employees [consolidated]	15,915	16,435	18,262	18,810	18,753
	Number of employees [non-consolidated]	2,632	2,572	2,577	2,618	2,586
	Greenhouse gas emissions (1,000t-CO2e) [Per unit of sales]	477 [2.47]	458 [2.20]	485 [2.13]	488 [2.03]	493 [2.14]
	Incidence rate of injuries and illness (%)	N.A.	0.02	0.03	0.03	0.035
	Incidence rate for mental health problem (%)	0.80	0.74	0.85	0.45	0.60

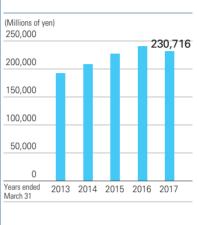
Note: ROE = Net income attributable to owners of parent company/Shareholders' equity (yearly average) x 100 ROA = Ordinary income/Total assets (yearly average) x 100

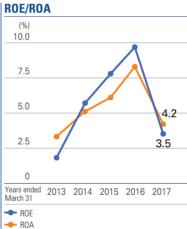






#### Net sales





## **Cash flows** (Millions of yen) 40,000 20,000 Δ (20,000) (40,000)

Cash flows from investing activities

(Millions of yen)

30,000

20,000

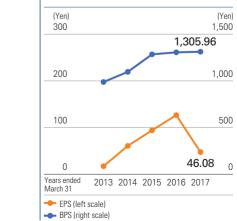
10,000

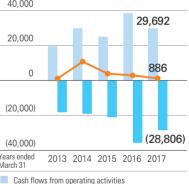
Years ended

March 31

25

#### EPS/BPS

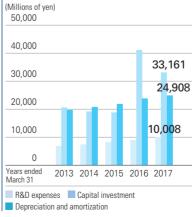






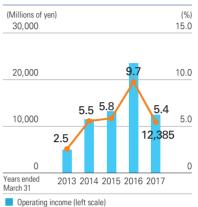
### --- Free cash flows

### **R&D** expenses/Capital investment/ Depreciation and amortization



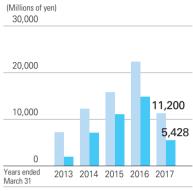


Operating income/Operating margin



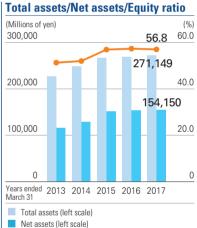
--- Operating margin (right scale)





Ordinary income

Net income attributable to owners of parent company



- Equity ratio (right scale)

#### Cash dividends per share

