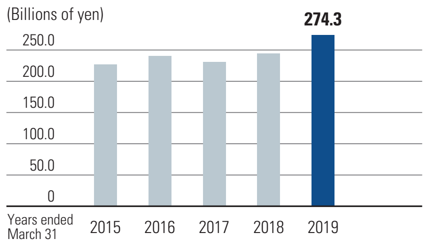
Financial and Non-financial Highlights

TAIYO YUDEN CO., LTD. and Subsidiaries
Years Ended March 31 and as of March 31

[Financial]

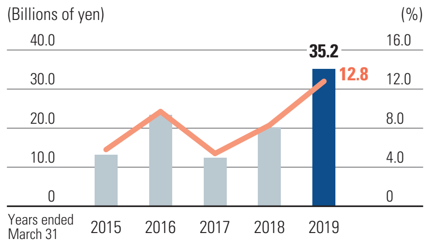
Net sales **¥274.3billion**
12.4% up (YoY)



Sales of capacitors, one of our main products, increased in all markets. Among these, capacitors for automobiles served as a driver that has led to a new record-high.

Operating income **¥35.2billion**
74.3% up

Operating margin **12.8%**
4.5pt up

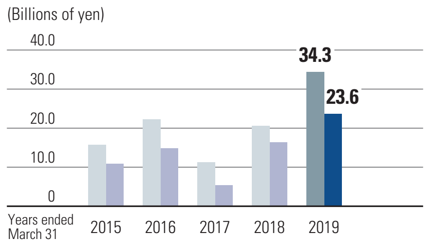


Operating income (left scale)
Operating margin (right scale)

Both operating income and margin have improved due to initiatives designed to expand sales and improve production efficiency in the focus markets of automobiles and IT infrastructure/industrial equipment.

Ordinary income **¥34.3billion**
67.1% up

Net income attributable to owners of parent company **¥23.6billion**
44.8% up



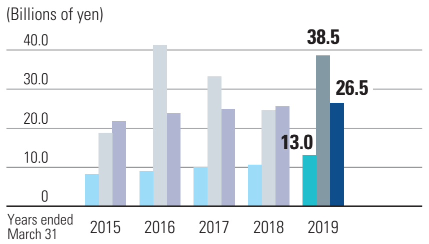
Ordinary income
Net income attributable to owners of parent company

Ordinary income has closely tracked fluctuations in operating income. Net income attributable to owners of parent company reached a new record-high.

R&D expenses **¥13.0billion**
23.3% up

Capital investments **¥38.5billion**
57.1% up

Depreciation and amortization **¥26.5billion**
3.7% up

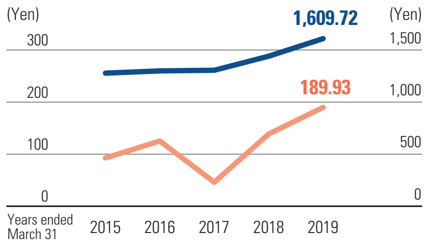


R&D expenses
Capital investments
Depreciation and amortization

Faced with the imminent arrival of 5G networks, as well as greater automotive-related demand, TAIYO YUDEN continues to make aggressive capital investments. Moreover, we are increasing R&D expenses aimed at energizing new business and new product development.

BPS **¥1,609.72**

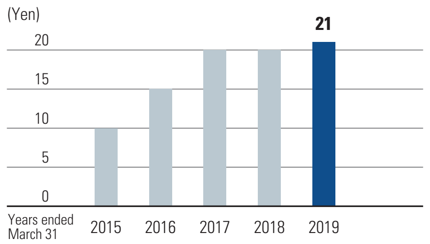
EPS **¥189.93**



BPS (right scale)
EPS (left scale)

As a result of the upward trends in both net income attributable to the owners of parent company and net assets, both BPS and EPS are trending upwards.

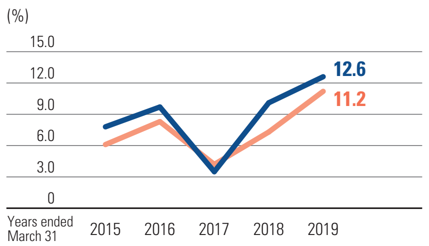
Cash dividends **¥21**



Having stated "Responsibility to Provide Returns to Shareholders" as one of our Management Philosophies, TAIYO YUDEN aims to achieve a total return ratio of 30% through dividends, treasury stock acquisitions, and other measures. For the fiscal year ended March 31, 2019, we increased the year-end dividend per share by ¥1, which, when combined with the interim dividend, resulted in a dividend of ¥21.

ROE **12.6%**
2.5pt up

ROA **11.2%**
3.8pt up



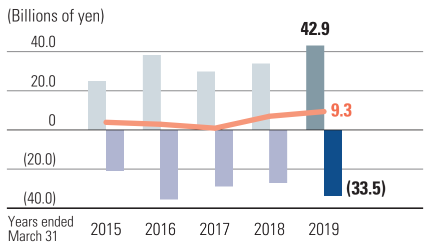
ROE
ROA

Having established a medium-term plan that targets an ROE of at least 10% by the fiscal year ending March 31, 2021, TAIYO YUDEN has been working to enhance profitability by expanding in the focus markets of automobiles and IT infrastructure/industrial equipment, and by undertaking productivity improvement activities.

Cash flows from operating activities **¥42.9billion**

Cash flows from investing activities **¥(33.5)billion**

Free cash flows **¥9.3billion**



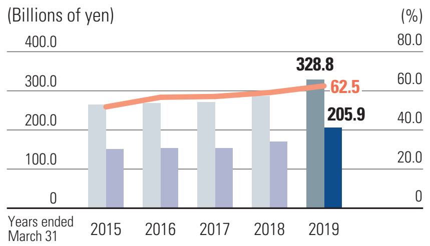
Cash flows from operating activities
Cash flows from investing activities
Free cash flows

Cash flows from operating activities trended upwards as a result of higher earnings. Although increases in expenditures attributable to property, plant, and equipment purchases stemming from capital investments have also led to continued investment cash flow outlays, free cash flows are trending upwards.

Total assets **¥328.8billion**
14.5% up

Net assets **¥205.9billion**
21.1% up

Equity ratio **62.5%**
3.4pt up



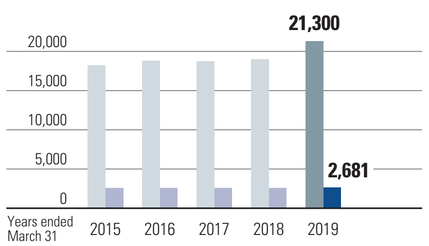
Total assets (left scale)
Net assets (left scale)
Equity ratio (right scale)

Given the strong demand, the scale continues to expand, leading to growth in total assets. Meanwhile, continuing to hold down increases in interest-bearing debt has resulted in an equity ratio that reached the 60% range.

[Non-financial]

Number of employees [consolidated] **21,300**
12.0% up

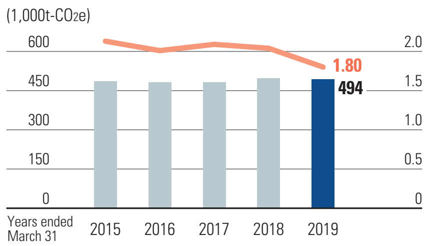
Number of employees [non-consolidated] **2,681**
3.5% up



Number of employees [consolidated]
Number of employees [non-consolidated]

TAIYO YUDEN is increasing the number of employees due to increasing production capacity. During the fiscal year ended March 31, 2019, the number of employees grew significantly as a result of making ELNA CO., LTD. into a subsidiary.

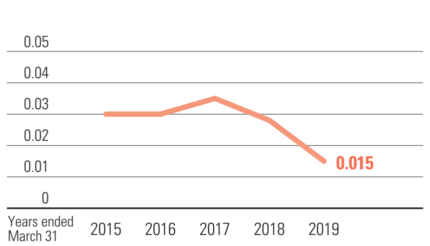
Greenhouse gas emissions **494** 1,000t-CO_2e
0.6% down



Greenhouse gas emissions (1,000t-CO_2e)(left scale)
GHG emissions per unit of sales (right scale)

Greenhouse gas emissions were flat. However, further increasing production efficiency by revising production processes, primarily for our main products, has led to an improvement in emissions per unit of sale.

Incidence rate of injuries and illness **0.015**
0.013pt down



As a result of conducting risk assessments for all work sites and promoting measures to prevent the occurrence of work-related accidents and work-related illnesses, the medium-term plan target of less than 0.040 for the incidence rate of injuries and illness continues to be met.