

11-year Financial and Non-financial Summary

TAIYO YUDEN CO., LTD. and Subsidiaries
Years Ended March 31 and as of March 31

	(Millions of yen)											(Millions of yen)
	Years ended March 31	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Business results												
Net sales		192,903	208,222	227,095	240,385	230,716	244,117	274,349	282,329	300,920	349,636	319,504
Operating profit		4,850	11,358	13,153	23,370	12,385	20,221	35,237	37,176	40,766	68,218	31,980
Ordinary profit		7,118	12,192	15,653	22,263	11,200	20,553	34,351	35,165	41,247	72,191	34,832
Profit attributable to owners of parent		1,867	6,989	10,919	14,751	5,428	16,355	23,687	18,022	28,615	54,361	23,216
Total assets		225,991	247,596	265,454	268,380	271,149	287,170	328,861	343,122	404,642	474,522	503,462
Net assets		115,814	128,556	150,856	153,381	154,150	170,118	205,953	210,454	243,941	300,286	318,478
Cash flows from operating activities		19,496	29,724	24,896	38,278	29,692	33,944	42,967	52,434	52,882	67,315	39,460
Cash flows from investing activities		(18,157)	(18,947)	(20,964)	(35,374)	(28,806)	(26,918)	(33,581)	(40,874)	(42,218)	(50,622)	(60,438)
Free cash flows		1,339	10,777	3,932	2,904	887	7,026	9,386	11,560	10,664	16,693	(20,978)
Cash flows from financing activities		2,334	8,404	(21,249)	(2,050)	(4,342)	953	(1,603)	(4,851)	12,604	(14,711)	14,485
Cash and cash equivalents at end of period		33,280	54,611	41,476	39,944	36,094	43,837	51,654	57,285	81,785	88,609	84,124
R&D expenses		6,840	7,353	8,237	9,024	10,008	10,574	13,039	12,921	12,550	13,099	12,678
Capital investment		20,702	19,126	18,773	41,261	33,161	24,549	38,570	39,365	49,699	34,023	50,489
Depreciation and amortization		19,832	20,750	21,813	23,767	24,908	25,589	26,547	27,022	29,256	31,287	34,903
(Yen)												
Per share data												
Net assets per share		981.92	1,090.26	1,278.07	1,299.75	1,305.96	1,440.79	1,609.72	1,672.40	1,937.86	2,403.20	2,548.15
Basic earnings per share		15.88	59.38	92.74	125.27	46.08	138.80	189.93	143.04	227.99	433.46	186.32
Diluted earnings per share		15.85	58.09	85.51	115.54	42.43	127.88	185.87	142.67	227.32	432.19	185.71
Cash dividends per share		10.00	10.00	10.00	15.00	20.00	20.00	21.00	26.00	40.00	80.00	90.00
(%)												
Financial indicators												
Equity ratio		51.1	51.8	56.7	57.1	56.8	59.1	62.5	61.2	60.1	63.1	63.2
Return on Equity [ROE]		1.7	5.7	7.8	9.7	3.5	10.1	12.6	8.7	12.6	20.0	7.5
Return on Assets [ROA]		3.3	5.1	6.1	8.3	4.2	7.4	11.2	10.5	11.0	16.4	7.1
Return On Invested Capital [ROIC]		1.1	3.7	5.4	7.2	2.6	7.6	9.8	6.8	9.8	15.7	5.9
Non-financial indicators												
Number of employees [consolidated]		15,915	16,435	18,262	18,810	18,753	19,011	21,300	21,723	22,852	22,312	21,819
Number of employees [non-consolidated]		2,632	2,572	2,577	2,618	2,586	2,590	2,681	2,785	2,837	2,873	2,903
Greenhouse gas emissions (10³t-CO₂e)		368	382	426	424	422	432	430	432	484	459	396
Incidence rate of injuries and illness		N.A.	0.020	0.030	0.030	0.035	0.028	0.015	0.008	0.015	0.021	0.015
Accident frequency rate		0.09	0.10	0.15	0.15	0.18	0.14	0.08	0.04	0.08	0.10	0.07
Female manager ratio		—	—	—	—	1.1	1.4	1.8	2.5	2.4	3.7	4.2

Note: ROE = Profit attributable to owners of parent/Shareholders' equity (yearly average) x 100
ROA = Ordinary profit/Total assets (yearly average) x 100
Accident frequency rate = Number of the victims of occupational injury (at least one workday lost) ÷ Total actual number of hours worked by registered workers x 1,000,000
Female manager ratio : Figures as of April 1 of the following year