107

☐ Items linked to TAIYO YUDEN's medium-term management plan 2025 targets

					Period/ As-of-Date	Coverage	FY2020	FY2021	FY2022	FY2023	FY2024	Unit
Environ- ment	Greenhouse gas (GHG)	GHG emissions (Scope1 + Scope2)			Full year	Consolidated	484,000	459,000	396,000	418,000	_	t-CO ₂ e
ment	Medium-term management plan 2025 Target GHG absolute emissions Reduction by 42%* in FY2030 *compared with FY2020		Scope1		Full year	Consolidated	42,000	44,000	42,000	51,000	_	t-CO ₂ e
			Scope2		Full year	Consolidated	442,000	415,000	354,000	367,000	_	t-CO ₂ e
			Scope3	1. Purchased goods and services	Full year	Consolidated	392,102	379,879	482,072	601,000	_	t-CO ₂ e
				2. Capital goods	Full year	Consolidated	122,262	83,697	122,350	225,000	_	t-CO ₂ e
				3. Fuel- and energy-related activities	Full year	Consolidated	19,286	75,642	70,983	77,000	_	t-CO ₂ e
				Upstream transportation & distribution	Full year	Consolidated	42,950	47,668	37,239	36,000	_	t-CO ₂ e
				5. Waste generated in operations	Full year	Consolidated (Japan)*1	7,559	21,235	12,379	11,000	_	t-CO ₂ e
				6. Business travel	Full year	Consolidated (Japan)	340	570	792	900	_	t-CO ₂ e
				7. Employee commuting	Full year	Consolidated (Japan)	7,656	9,060	8,833	9,000	_	t-CO ₂ e
				8. Upstream leased assets	Full year	Consolidated	0	0	0	0	_	t-CO ₂ e
				10. Processing of sold products	Full year	Consolidated	6,507	7,459	6,625	7,000	_	t-CO ₂ e
				12. End-of-life treatment of sold products	Full year	Consolidated	158	244	121	100	_	t-CO ₂ e
			G emissions reduction ratio (absolute amount) ompared with FY2020		Full year	Consolidated	(Reference year)	-5.2	-18.3	-13.5	_	%
	Energy (Manufacturing)		Non-renewable electricity purchased			Consolidated	919,484	954,088	891,139	944,301	_	MWh
			Total renewable energy purchased or generated			Consolidated	730	87,179	123,212	151,256	_	MWh
	Water		Total net fresh water consumption			Consolidated	4,149	4,027	3,609	3,764	_	thousand m ³
	Target Average water use per unit (production volume) FY2025 10% reduction *compared with FY2020		Withdrawal: Total municipal water supplies (or from other water utilities)		Full year	Consolidated	3,808	3,668	3,283	3,424	_	thousand m ³
			Withdrawal: Fresh groundwater		Full year	Consolidated	341	359	326	340	_	thousand m ³
			oter usage reduction ratio per unit*2 ompared with FY2020		Full year	Consolidated	(Reference year)	-17.2	-4.5	-7.6	_	%
	Waste	Total waste generated			Full year	Consolidated	25.6	28.9	26.3	25.7	_	kt
	Target		Total waste	recycled	Full year	Consolidated	23.4	26.6	24.2	23.7	_	kt
	Average waste genera- tion per unit (production		Final dispos	al of waste	Full year	Consolidated	2.2	2.3	2.1	2.0	_	kt
	volume) FY2025 10% reduction *compared with FY2020		Recycling rate		Full year	Consolidated	91.4	92.0	92.1	92.3	_	%
		Waste generation reduction ratio per unit*2 *compared with FY2020			Full year	Consolidated	(Reference year)	-3.8	12.6	1.9	_	%
Social	Human rights and labor Compliance rate of ban on child labor and		of ban on child labor and forced labor	March 31	Consolidated	100.0	100.0	100.0	100	_	%	
	Work engagement		Work engagement			Non-consolidated	2.27	2.25	2.28	2.30	-	_
	Target Work engagement 2.5 or higher		Survey response rate		March 31	Non-consolidated	93.3	92.7	92.6	90.1	_	%
	Human resource development		Number of level-specific training recipients (new employee training, promotion training, etc.) Number of leadership training recipients (leadership training, selective training for junior level, etc.)			Non-consolidated	583	589	1,229	1,016	_	Persons
						Non-consolidated	77	77	64	104	_	Persons
			mber of caree reer plan trair	r development support training recipients ning, etc.)	March 31	Non-consolidated	198	339	321	302	_	Persons
			Number of theme based training recipients (quality training, 5S training, statistics training, etc.)			Non-consolidated	1,392	1,303	1,406	1,587	_	Persons

Detailed data can be viewed on our website.

 ESG Data https://www.yuden.co.jp/en/sustainability/misc/sdata/

• Environment Performance https://www.yuden.co.jp/en/sustainability/environment/performance/ https://www.yuden.co.jp/en/sustainability/society/diversity/

				Period/ As-of-Date	Coverage	FY2020	FY2021	FY2022	FY2023	FY2024	Unit
Social	Diversity	iversity Number of employees (consolidated)			Consolidated	22,852	22,312	21,819	21,823	_	Persons
	Target		mber of employees (non-consolidated)	March 31	Non-consolidated	2,837	2,873	2,903	2,853	_	Persons
	Rate of newly recruited female graduates 30% or higher Female manager ratio 10% or higher (FY2030)		Male	March 31	Non-consolidated	2,183	2,211	2,206	2,141	_	Persons
			Female	March 31	Non-consolidated	654	662	697	712	_	Persons
			Ratio of females	March 31	Non-consolidated	23.1	23.0	24.0	25.0	_	%
		Nu	mber of managerial positions	April 1	Non-consolidated	286	287	295	283	273	Persons
			Male	April 1	Non-consolidated	279	280	284	271	257	Persons
			Female	April 1	Non-consolidated	7	7	11	12	16	Persons
			Ratio of females in managerial roles (consolidated)	April 1	Consolidated*3	_	_	_	17.0	17.4	%
			Ratio of females in managerial roles (non-consolidated)	April 1	Non-consolidated	2.5	2.4	3.7	4.2	5.9	%
		Rat	tio of female managerial roles among female employees	April 1	Non-consolidated	1.1	1.0	1.5	1.6	2.1	%
		Len	ngth of service	March 31	Non-consolidated	18.8	17.8	17.4	16.9	_	Years
			Male	March 31	Non-consolidated	18.9	17.9	17.6	17.2	_	Years
			Female	March 31	Non-consolidated	18.7	17.5	16.6	15.8	_	Years
		Nu	mber of new graduates	April 1	Non-consolidated	101	122	129	116	129	Persons
			Male	April 1	Non-consolidated	58	88	80	75	87	Persons
			Female	April 1	Non-consolidated	43	34	49	41	42	Persons
			Rate of newly recruited female graduates	April 1	Non-consolidated	42.6	27.9	38.0	35.3	32.6	%
		Nui	mber of mid-careers	March 31	Non-consolidated	59	40	60	67	_	Persons
			Male	March 31	Non-consolidated	37	38	39	48	_	Persons
			Female	March 31	Non-consolidated	22	2	21	19	_	Persons
		Employment rate of disabled people		June 1	Non-consolidated	_	_	2.13	2.36	2.58	%
		Average number of paid leave days taken		March 31	Non-consolidated	12.7	14.8	15.6	16.1	_	Days
		Uti	lization rate of childcare leave	March 31	Non-consolidated	_	_	41	62	_	%
			Male	March 31	Non-consolidated	_	_	29	52	_	%
			Female	March 31	Non-consolidated	100	100	100	100	_	%
			lization rate of childcare leave / special paid holiday nen spouse gives birth)	March 31	Non-consolidated	91	91	93	96	_	%
			Male	March 31	Non-consolidated	90	89	92	96	_	%
			Female	March 31	Non-consolidated	100	100	100	100	_	%
			tio of employees who return to work after childcare leave male)	March 31	Non-consolidated	100	100	100	100	_	%
		Ger	nder pay gap	March 31	Non-consolidated	_	_	68.0	69.9	_	%
			Regular employees	March 31	Non-consolidated	_	_	67.2	69.2	_	%
			Non-regular employees	March 31	Non-consolidated	_	_	68.6	67.4	_	%
	Occupational health and safety		idence rate of injuries and illness	March 31	Consolidated	0.015	0.021	0.015	0.020	_	_
	Target Incidence rate of injuries and illness < 0.016 Accident frequency rate < 0.08	Acc	cident frequency rate	March 31	Consolidated	0.08	0.10	0.07	0.10	_	_
		Nur	mber of Lost time accidents	March 31	Consolidated	4	6	4	5	_	Number of cases

^{*3} Excluding TAIYO YUDEN CO., LTD.

^{*1} The coverage of calculations is consolidated from FY2021.
*2 Figures for FY2021 have been changed retroactively due to the change of the basic unit to production volume.

3. FOUNDATION

ESG Data

				Coverage	As of June 27, 2024	Unit
Governance	The Board of Directors		irperson	Non-consolidated	Chairperson	_
		Dire	ctors	Non-consolidated	10	Persons
		Insid	de Directors	Non-consolidated	5	Persons
		Out	side Directors	Non-consolidated	5	Persons
		Rati	o of Outside Directors	Non-consolidated	50	%
		Fem	ale Directors	Non-consolidated	3	Persons
		Rati	o of female Directors	Non-consolidated	30	%
	Audit & Supervisory Committee	Cha	irperson	Outside Director	_	
		Aud	it & Supervisory Committee members	Non-consolidated	3	Persons
		Out	side Audit & Supervisory Committee members	Non-consolidated	2	Persons
	Nomination Committee	Cha	irperson	Non-consolidated	Outside Director	_
		Non	nination Committee members	Non-consolidated	4	Persons
		Out	side Directors	Non-consolidated	3	Persons
	Remuneration Committee	Cha	irperson	Non-consolidated	Outside Director	_
		Rem	uneration Committee members	Non-consolidated	4	Persons
		Out	side Directors	Non-consolidated	3	Persons
	Operating Officers	Ope	rating Officers	Non-consolidated	15	Persons
			Male	Non-consolidated	15	Persons
			Female	Non-consolidated	0	Persons