ESG Data

Items linked to TAIYO YUDEN's medium-term management plan 2025 targe

Ite	☐ Items linked to TAIYO YUDEN's medium-term management plan 2025 targets												
					Period/ As-of-Date	Coverage	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	Unit
Environment	Greenhouse gas (GHG)	GHG 6	emissions (Scop	e1 + Scope2)*1	Full year	Consolidated	484,000	459,000	396,000	419,000	383,000	_	t-CO ₂ e
	Medium-term manage-	Scope1*1			Full year	Consolidated	42,000	44,000	42,000	52,000	58,000	_	t-CO ₂ e
	ment plan 2025 Target GHG absolute emissions	Scope2		I	Full year	Consolidated	442,000	415,000	354,000	367,000	325,000	_	t-CO ₂ e
	Reduction by 42% in FY2030		Scope3*1	1. Purchased goods and services	Full year	Consolidated	490,000	631,000	482,000	601,000	683,000	_	t-CO ₂ e
	*compared with FY2020			2. Capital goods	Full year	Consolidated	122,000	84,000	122,000	225,000	158,000	_	t-CO ₂ e
				Fuel- and energy-related activities	Full year	Consolidated	73,000	95,000	89,000	96,000	102,000	_	t-CO ₂ e
				Upstream transportation & distribution	Full year	Consolidated	49,000	54,000	42,000	41,000	49,000	_	t-CO ₂ e
				5. Waste generated in operations	Full year	Consolidated (Japan)	16,000	21,000	12,000	11,000	13,000	_	t-CO ₂ e
				6. Business travel	Full year	Consolidated (Japan)	3,000	3,000	4,000	3,000	4,000	_	t-CO ₂ e
				7. Employee commuting	Full year	Consolidated (Japan)	18,000	20,000	16,000	19,000	19,000	_	t-CO ₂ e
				8. Upstream leased assets	Full year	Consolidated		Inc	cluded in Scope	e2		_	t-CO ₂ e
				9. Transportation and delivery (downstream)	Full year	Consolidated	2,000	4,000	2,000	2,000	2,000	_	t-CO ₂ e
				10. Processing of sold products	Full year	Consolidated	7,000	7,000	7,000	7,000	7,000	_	t-CO ₂ e
				12. End-of-life treatment of sold products	Full year	Consolidated	200	200	100	100	100	_	t-CO ₂ e
		GHG emissions reduction ratio (absolute amount)*1 *compared with FY2020		Full year	Consolidated	(Reference year)	(5.2)	(18.2)	(13.5)	(20.9)	_	%	
	Energy (Manufacturing)	Non-renewable electricity purchased			Full year	Consolidated	919,484	954,088	891,139	944,301	1,030,474	_	MWh
		Total renewable energy purchased or generated			Full year	Consolidated	730	87,179	123,212	151,256	270,662	_	MWh
	Water	Total net fresh water consumption		Full year	Consolidated	4,149	4,027	3,609	3,764	4,259		thousand m ³	
	Target Average water use per unit (production volume) FY2025 10% reduction *compared with FY2020			otal municipal water supplies water utilities)	Full year	Consolidated	3,808	3,668	3,283	3,424	3,918	_	thousand m ³
			Withdrawal: Fresh groundwater		Full year	Consolidated	341	359	326	340	341		thousand m ³
		Water usage reduction ratio per unit *compared with FY2020		Full year	Consolidated	(Reference year)	(17.2)	(4.5)	(7.6)	(10.2)	_	%	
	Target Average waste generation per unit (production volume) FY2025 10% reduction	Total waste generated*2			Full year	Consolidated	25.0	28.3	25.7	25.0	28.1	_	kt
			Total waste re	cycled	Full year	Consolidated	22.8	26.0	23.6	23.0	25.9		kt
			Final disposal	of waste	Full year	Consolidated	2.2	2.3	2.1	2.0	2.2		kt
			Recycling rate		Full year	Consolidated	91.2	91.8	91.8	92.0	92.2	_	%
	compared with FY2020		generation red pared with FY20	uction ratio per unit ² 020	Full year	Consolidated	(Reference year)	(3.4)	12.8	2.0	(0.3)	_	%
Sc	Human rights and labor	Comp	liance rate of ba	n on child labor and forced labor	March 31	Consolidated	100	100	100	100	100	_	%
Social	Work engagement Target Work engagement 2.5 or higher	Work engagement			March 31	Non-consolidated	2.27	2.25	2.28	2.30	2.28	_	_
	Occupational health and safety	Incidence rate of injuries and illness			March 31	Consolidated	0.015	0.021	0.015	0.020	0.027	_	_
	Target Incidence rate of injuries and illness < 0.016	Accident frequency rate			March 31	Consolidated	0.08	0.10	0.07	0.10	0.13	_	_
	Accident frequency rate < 0.08	Number of Lost time accidents			March 31	Consolidated	4	6	4	5	7	_	Number of cases
	Human resource	Training expenses per employee			March 31	Non-consolidated	_	62,600	79,237	90,621	100,414	_	Yen
	development	Training hours per employee			March 31	Non-consolidated	_	15.2	20.4	20.5	23.3	_	Hours
	Diversity	Numb	or of employees (consolidated)		March 31	Consolidated	22,852	22,312	21,819	21,823	20,779	_	Persons
	Target Rate of newly recruited	Numb	er of employees	(non-consolidated)	March 31	Non-consolidated	2,837	2,873	2,903	2,853	2,928	_	Persons
	female graduates		Male		March 31	Non-consolidated	2,183	2,211	2,206	2,141	2,181	_	Persons
	30% or higher Female manager ratio		Female		March 31	Non-consolidated	654	662	697	712	747	_	Persons
	10% or higher (FY2030)		Ratio of femal	es	March 31	Non-consolidated	23.1	23.0	24.0	25.0	25.5	_	%

^{*1} In line with the SBT certification, some figures have been retroactively revised from FY2020 onward.

Detailed data can be viewed on our website.

• ESG Data https://www.yuden.co.jp/en/sustainability/misc/sdata/

 $\bullet \ \, \text{Environment Performance} \quad \ \, \text{https://www.yuden.co.jp/en/sustainability/environment/performance/}$

Diversity https://www.yuden.co.jp/en/sustainability/society/diversity/

				Period/ As-of-Date	Coverage	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	Unit
S	Diversity	Number of managerial positions		April 1	Non-consolidated	286	287	295	283	273	277	Persons
Social			Male	April 1	Non-consolidated	279	280	284	271	253	259	Persons
			Female	April 1	Non-consolidated	7	7	11	12	16	18	Persons
			Ratio of females in managerial roles (consolidated)	April 1	Consolidated*3	_	_	_	17.0	17.4	21.9	%
			Ratio of females in managerial roles (non-consolidated)	April 1	Non-consolidated	2.5	2.4	3.7	4.2	5.9	6.5	%
		Length of service		March 31	Non-consolidated	18.8	17.8	17.4	16.9	16.5	_	Years
			Male	March 31	Non-consolidated	18.9	17.9	17.6	17.2	16.8		Years
			Female	March 31	Non-consolidated	18.7	17.5	16.6	15.8	15.4		Years
		Number of new graduates		April 1	Non-consolidated	101	122	129	116	129	77	Persons
			Male	April 1	Non-consolidated	58	88	80	75	87	49	Persons
			Female	April 1	Non-consolidated	43	34	49	41	42	28	Persons
			Rate of newly recruited female graduates	April 1	Non-consolidated	42.6	27.9	38.0	35.3	32.6	36.4	%
		Number of mid-careers		March 31	Non-consolidated	59	40	60	67	50	_	Persons
			Male	March 31	Non-consolidated	37	38	39	48	36	_	Persons
			Female	March 31	Non-consolidated	22	2	21	19	14	_	Persons
		Employment rate of disabled people		June 1	Non-consolidated	_	_	2.13	2.36	2.58	2.79	%
		Average number of paid leave days taken		March 31	Non-consolidated	12.7	14.8	15.6	16.1	16.1	_	Days
		Utilization rate of childcare leave (Male)		March 31	Non-consolidated	_	_	29	52	65	_	%
		Uti	Utilization rate of childcare leave (Female)		Non-consolidated	100	100	100	100	100	_	%
		Utilization rate of childcare leave / special paid holiday (when spouse gives birth) (Male)		March 31	Non-consolidated	91	91	93	96	95	_	%
		Ratio of employees who return to work after childcare leave (Female)		March 31	Non-consolidated	100	100	100	100	100	_	%
		Ge	nder pay gap	March 31	Non-consolidated			68.0	69.9	70.7		%
			Regular employees	March 31	Non-consolidated	_	_	67.2	69.2	69.9	_	%
			Non-regular employees	March 31	Non-consolidated	_	_	68.6	67.4	68.4	_	%

^{*3} Excluding TAIYO YUDEN CO., LTD.

			Coverage	As of June 27, 2025	Unit
	The Board of Directors	Chairperson	Non-consolidated	Representative Director, President and CEO	_
Governance		Directors	Non-consolidated	9	Persons
		Inside Directors	Non-consolidated	4	Persons
		Outside Directors	Non-consolidated	5	Persons
		Ratio of Outside Directors	Non-consolidated	56	%
		Female Directors	Non-consolidated	3	Persons
		Ratio of female Directors	Non-consolidated	33	%
	Audit & Supervisory Committee	Chairperson	Non-consolidated	Outside Director	_
		Audit & Supervisory Committee members	Non-consolidated	3	Persons
		Outside Audit & Supervisory Committee members	Non-consolidated	2	Persons
	Nomination Committee	Chairperson	Non-consolidated	Outside Director	_
		Nomination Committee members	Non-consolidated	4	Persons
		Outside Directors	Non-consolidated	3	Persons
	Remuneration Committee	Chairperson	Non-consolidated	Outside Director	_
		Remuneration Committee members	Non-consolidated	4	Persons
		Outside Directors	Non-consolidated	3	Persons
	Operating Officers	Operating Officers	Non-consolidated	15	Persons
		Male	Non-consolidated	15	Persons
		Female	Non-consolidated	0	Persons



^{*2} Due to a change in the definition, emissions reused within the Taiyo Yuden Group have been excluded, and some figures have been retroactively revised from FY2020 onward.